

**Southampton CC**  
**HRA Business Plan**  
**Operating Account**  
(expressed in money terms)

		Income					
Year	Year	Net rent Income £,000	Other income £,000	Misc Income £,000	Total Income £,000	Managt. £,000	Depreciation £,000
1	2024.25	80,293	4,788	105	85,187	(28,757)	(22,354)
2	2025.26	83,095	4,961	225	88,280	(28,893)	(22,844)
3	2026.27	86,026	5,144	240	91,410	(29,388)	(23,402)
4	2027.28	88,732	5,299	239	94,269	(29,682)	(23,795)
5	2028.29	91,102	5,458	243	96,802	(29,979)	(24,194)
6	2029.30	92,628	5,621	246	98,495	(30,279)	(24,599)
7	2030.31	94,179	5,790	102	100,071	(30,582)	(25,012)
8	2031.32	95,755	5,964	101	101,820	(30,888)	(25,430)
9	2032.33	97,356	6,143	101	103,599	(31,197)	(25,856)
10	2033.34	98,983	6,327	100	105,409	(31,509)	(26,288)
11	2034.35	100,611	6,517	99	107,227	(31,825)	(26,727)
12	2035.36	102,239	6,712	99	109,050	(32,143)	(27,165)
13	2036.37	103,892	6,914	98	110,903	(32,465)	(27,609)
14	2037.38	105,570	7,121	97	112,788	(32,790)	(28,060)
15	2038.39	107,274	7,335	97	114,705	(33,118)	(28,519)
16	2039.40	109,004	7,555	96	116,654	(33,449)	(28,984)
17	2040.41	110,760	7,781	95	118,636	(33,784)	(29,457)
18	2041.42	112,542	8,015	94	120,651	(34,122)	(29,936)
19	2042.43	114,352	8,255	94	122,701	(34,464)	(30,424)
20	2043.44	116,189	8,503	93	124,785	(34,809)	(30,919)
21	2044.45	118,054	8,758	93	126,904	(35,157)	(31,421)
22	2045.46	119,947	9,021	92	129,059	(35,509)	(31,931)
23	2046.47	121,868	9,291	91	131,250	(35,864)	(32,449)
24	2047.48	123,818	9,570	91	133,479	(36,223)	(32,975)
25	2048.49	125,798	9,857	90	135,745	(36,586)	(33,509)
26	2049.50	127,807	10,153	89	138,049	(36,952)	(34,051)
27	2050.51	129,846	10,457	89	140,392	(37,322)	(34,602)
28	2051.52	131,916	10,771	88	142,775	(37,695)	(35,160)
29	2052.53	134,016	11,094	87	145,198	(38,072)	(35,728)
30	2053.54	136,148	11,427	87	147,662	(38,454)	(36,304)
31	2054.55	138,312	11,770	86	150,168	(38,838)	(36,888)
32	2055.56	140,507	12,123	86	152,716	(39,227)	(37,482)
33	2056.57	142,735	12,487	85	155,307	(39,620)	(38,085)
34	2057.58	144,996	12,861	84	157,942	(40,016)	(38,696)

35	2058.59	147,290	13,247	84	160,621	(40,417)	(39,317)
36	2059.60	149,618	13,644	83	163,346	(40,822)	(39,947)
37	2060.61	151,981	14,054	83	166,117	(41,230)	(40,587)
38	2061.62	154,377	14,475	82	168,935	(41,643)	(41,237)
39	2062.63	156,809	14,910	82	171,801	(42,060)	(41,896)
40	2063.64	159,277	15,357	81	174,715	(42,481)	(42,565)

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## Expenditure

Responsive & Cyclical £,000	Other Revenue spend £,000	Misc expenses £,000	Total expenses £,000	Capital Charges £,000	Net Operating (Expenditure) £,000
(25,045)	(1,000)	(450)	(77,606)	(6,543)	<b>1,038</b>
(25,749)	(1,036)	(462)	(78,984)	(8,145)	<b>1,152</b>
(26,306)	(1,064)	(474)	(80,634)	(9,326)	<b>1,450</b>
(26,689)	(1,085)	(484)	(81,735)	(9,920)	<b>2,614</b>
(27,077)	(1,107)	(493)	(82,851)	(10,446)	<b>3,506</b>
(27,472)	(1,129)	(503)	(83,983)	(10,879)	<b>3,634</b>
(27,871)	(1,152)	(513)	(85,130)	(11,375)	<b>3,566</b>
(28,277)	(1,175)	(524)	(86,294)	(11,883)	<b>3,642</b>
(28,689)	(1,198)	(534)	(87,474)	(12,403)	<b>3,722</b>
(29,033)	(1,222)	(545)	(88,597)	(12,630)	<b>4,182</b>
(29,380)	(1,247)	(556)	(89,735)	(12,462)	<b>5,030</b>
(29,732)	(1,272)	(567)	(90,879)	(12,296)	<b>5,875</b>
(30,089)	(1,297)	(578)	(92,038)	(12,139)	<b>6,727</b>
(30,449)	(1,323)	(590)	(93,212)	(11,991)	<b>7,585</b>
(30,814)	(1,349)	(601)	(94,402)	(11,610)	<b>8,693</b>
(31,183)	(1,376)	(613)	(95,607)	(11,345)	<b>9,702</b>
(31,557)	(1,404)	(626)	(96,827)	(11,086)	<b>10,723</b>
(31,935)	(1,432)	(638)	(98,064)	(10,827)	<b>11,761</b>
(32,318)	(1,461)	(651)	(99,317)	(10,517)	<b>12,867</b>
(32,705)	(1,490)	(664)	(100,586)	(10,124)	<b>14,075</b>
(33,097)	(1,520)	(677)	(101,872)	(9,563)	<b>15,469</b>
(33,494)	(1,550)	(691)	(103,174)	(9,126)	<b>16,759</b>
(33,895)	(1,581)	(705)	(104,494)	(8,593)	<b>18,163</b>
(34,302)	(1,613)	(719)	(105,831)	(8,256)	<b>19,392</b>
(34,713)	(1,645)	(733)	(107,185)	(7,683)	<b>20,877</b>
(35,129)	(1,678)	(748)	(108,557)	(7,337)	<b>22,155</b>
(35,550)	(1,711)	(763)	(109,947)	(6,972)	<b>23,473</b>
(35,976)	(1,746)	(778)	(111,355)	(7,197)	<b>24,223</b>
(36,407)	(1,780)	(793)	(112,781)	(7,073)	<b>25,344</b>
(36,843)	(1,816)	(809)	(114,226)	(6,563)	<b>26,874</b>
(37,285)	(1,852)	(826)	(115,690)	(6,163)	<b>28,315</b>
(37,732)	(1,889)	(842)	(117,172)	(6,023)	<b>29,521</b>
(38,184)	(1,927)	(859)	(118,675)	(6,231)	<b>30,401</b>
(38,642)	(1,966)	(876)	(120,196)	(6,166)	<b>31,580</b>

(39,105)	(2,005)	(894)	(121,738)	(5,785)	<b>33,098</b>
(39,574)	(2,045)	(911)	(123,299)	(5,483)	<b>34,564</b>
(40,048)	(2,086)	(930)	(124,881)	(4,428)	<b>36,808</b>
(40,528)	(2,128)	(948)	(126,484)	(3,392)	<b>39,059</b>
(41,014)	(2,170)	(967)	(128,107)	(2,702)	<b>40,991</b>
(41,506)	(2,214)	(987)	(129,752)	(1,051)	<b>43,912</b>

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Repayment of loans £,000	Transfer to MRR £,000	Transfer from / (to) Revenue Reserve £,000	RCCO £,000	Surplus (Deficit) for the Year £,000	Surplus (Deficit) b/fwd £,000
(0)	0	0	(538)	500	2,500
(0)	0	0	(151)	1,001	3,000
0	0	0	(450)	999	4,001
(16)	0	0	(552)	2,046	5,000
(1,314)	0	0	(932)	1,259	7,046
(4,854)	0	0	(27)	(1,247)	8,306
0	0	0	0	3,566	7,059
(6,313)	0	0	0	(2,670)	10,624
(1,092)	0	0	0	2,629	7,954
(6,540)	0	0	0	(2,357)	10,583
(5,502)	0	0	0	(473)	8,226
(5,227)	0	0	0	648	7,753
(4,733)	0	0	0	1,993	8,401
(7,203)	0	0	0	382	10,394
(10,118)	0	0	0	(1,425)	10,776
(4,733)	0	0	0	4,969	9,352
(10,648)	0	0	0	75	14,320
(3,993)	0	0	(535)	7,233	14,395
(13,489)	0	0	(1,614)	(2,236)	21,629
(10,723)	0	0	(1,600)	1,752	19,392
(7,369)	0	0	(2,078)	6,022	21,145
(12,044)	0	0	(2,578)	2,137	27,167
(8,321)	0	0	(3,101)	6,742	29,304
(10,328)	0	0	(3,646)	5,418	36,046
(16,509)	0	0	(7,220)	(2,853)	41,463
0	0	0	(7,905)	14,250	38,611
(3,032)	0	0	(8,619)	11,823	52,861
(1,743)	0	0	(9,362)	13,119	64,683
(4,302)	0	0	(10,135)	10,907	77,802
(18,099)	0	0	(15,714)	(6,939)	88,709
(2,602)	0	0	(16,695)	9,018	81,769
(2,670)	0	0	(17,714)	9,137	90,788
0	0	0	(18,773)	11,628	99,924
(12,415)	0	0	(19,873)	(707)	111,553

(8,500)	0	0	(16,864)	<b>7,734</b>	<b>110,845</b>
(13,440)	0	0	(17,925)	<b>3,199</b>	<b>118,579</b>
(33,178)	0	0	(19,027)	<b>(15,397)</b>	<b>121,778</b>
(24,915)	0	0	(20,172)	<b>(6,027)</b>	<b>106,381</b>
(16,000)	0	0	(21,361)	<b>3,631</b>	<b>100,353</b>
(71,000)	0	0	(21,045)	<b>(48,133)</b>	<b>103,984</b>

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**DO NOT DELETE**

<b>Interest £,000</b>	<b>Surplus (Deficit) c/fwd £,000</b>	<b>Working Balance check</b>	<b>Cashflow Balance check</b>
0	3,000	0	0
0	4,001	0	0
0	5,000	0	0
0	7,046	0	0
0	8,306	0	0
0	7,059	0	0
0	10,624	0	0
0	7,954	0	0
0	10,583	0	0
0	8,226	0	0
0	7,753	0	0
0	8,401	0	0
0	10,394	0	0
0	10,776	0	0
0	9,352	0	0
0	14,320	0	0
0	14,395	0	0
0	21,629	0	0
0	19,392	0	0
0	21,145	0	0
0	27,167	0	0
0	29,304	0	0
0	36,046	0	0
0	41,463	0	0
0	38,611	0	0
0	52,861	0	0
0	64,683	0	0
0	77,802	0	0
0	88,709	0	0
0	81,769	0	0
0	90,788	0	0
0	99,924	0	0
0	111,553	0	0
0	110,845	0	0

